



# The HSP and Voluntary and Community Sector Engagement in Haringey

Paul Head

Principal College of North East London  
(CONEL) and Vice Chair of the Haringey  
Strategic Partnership (HSP)



# Purpose of the HSP

## What is the Haringey Strategic Partnership

- Established in 2002, reviewed in 2007
- A coming together of the different partners/ stakeholders with a interest in the borough
- An autonomous but non-statutory body
- A strategic body
- Meets government requirements, a pre-requisite for funding
  - e.g. Neighbourhood Renewal Fund ( NRF) and now for the new Area Based Grant

# The role of the HSP

- Engagement of diverse communities and interests in Haringey
- Strategic Framework to improve the quality of life in Haringey
  - Key to this are the Sustainable Community Strategy and the Local Area Agreement and its associated targets
- Identify priorities for co-ordinated action by partners
- An interface with Government and other external bodies
- A focus on issues and services that cut across thematic, geographical and organisational boundaries

# The role of the HSP

- New impetus provided to partnership working by Local Government White Paper – Strong and Prosperous Communities (2006)
- Local Government and Public Involvement in Health Act (2007) gives effect to stronger role of partners and joined-up working
- Requirement to be involved in partnership on public agencies, local authority, police, health services, Learning and Skills Council (LSC)
- Duties including ‘the duty to involve’ and to ‘consult’ - this is essential for the involvement of the VCS

# Community Strategy Vision and Priorities are key to the operation of the HSP

## Vision:

- 'A place for diverse communities that people are proud to belong to'

## Priorities:

- People at the heart of change
- An environmentally sustainable future
- Economic vitality and prosperity shared by all
- Safer for all
- Healthier people with a better quality of life
- People and customer focused

# HSP Membership

- Community Safety Police
- Community and Voluntary Sector
  - Community Link Forum (as of 2008/2009) covering the diversity of interests
  - Councillors in community leadership role
- Further Education CONEL, Learning and Skills Council
- Health Haringey Teaching Primary Care Trust – Chair, Chief Executive
- Higher Education Middlesex University

# HSP Membership

- Housing Homes for Haringey and a representative of Registered Social Landlords (RSLs)
- Jobs and Training Job Centre Plus
- Local Authority Haringey Council – Leader, Chief Executive and other members
- New Deal for Communities The Bridge NDC
- Local MPs and GLA representative

# Thematic Boards and the HSP

Six thematic partnerships boards, each with a particular area of focus:

- Better Places Partnership
- Children and Young People's Strategic Partnership Board
- Enterprise Partnership Board
- Integrated Housing Board (New from 2007)
- Safer Communities Executive Board
- Well-Being Partnership Board

# Thematic Boards - Role

- Coordinate delivery of HSP priorities, ensuring activities within themes contribute to achieving the Sustainable Community Strategy (SCS) outcomes and priorities and the Local Area Agreement
- Help deliver the HSP shared vision and agenda as expressed in the Sustainable Community Strategy (SCS)
- Respond collectively to national government agenda and deliver respective targets within the Local Area Agreement (delivery plan for the SCS)

# Thematic Boards - Role

## **Better Places Partnerships**

- Cleaner and greener Haringey
- Improving homes
- Local transport and reduced traffic congestion
- Environmental sustainability
- Sports and leisure
- Quality built environment

## **Children and Young People Strategic Partnership**

- Being Healthy
- Staying Safe
- Enjoying and Achieving
- Making a positive contribution
- Achieving economic well-being

# Thematic Boards - Role

## **Enterprise Partnership**

- Worklessness
- Boost business activities
- Improve Skill Levels

## **Integrated Housing Board**

- Housing Strategy
- Homelessness
- Affordable Housing
- Decent Homes

# Thematic Boards - Role

## **Safer Communities Executive Board**

- Crime reduction
- Reducing Anti-social Behaviour
- Domestic violence and other violent crime
- Drugs and alcohol use related acquisitive crime

## **Well-Being Partnership Board**

- Older People
- Mental Health
- Health Inequalities
- Independent living

# Performance Management Group (PMG)

- 2007 External review confirmed strong support for the HSP, but recognised the need for greater clarity on its work
  
- PMG established July 2007 to guide and steer the work of the HSP and meets frequently focussing on
  - Implementation of the Sustainable Communities Strategy
  - Implementation of the Local Area Agreement
  - Achievement of LAA targets (200 plus statutory targets and the subsets that are our 'stretch' targets and the 35 key targets)

# PMG Membership

- Leader of Haringey Council
- Vice Chair- currently Principal of CONEL
- Chief Executive of the Teaching and Primary Care Trust (TPCT)
- Police Borough Commander
- Chief Executive of Haringey Council
- Chief Executive of HAVCO

# VCS Engagement in HSP

- The VCS has been involved in the HSP since it was established
- Although representative role of elected accountable councillor is critical to the legitimacy of the HSP, recognise that the VCS supports the connection with communities, particularly hard to reach communities
- The VCS draw in an immense wealth of capacity that makes Haringey a richer and better place and brings knowledge and representation of communities and how to access them

# Voluntary and Community Sector (CSV) Engagement in HSP

- Provide specific links with communities and groups of populations, one source of information
- Have access to funding opportunities not available to statutory and other partner organisations
- Compliment the mainstream and can do things differently/provide innovation
- Through representation at a strategic level, 'provide a challenge' and prevents larger partners from becoming complacent

# The Community Link Forum

- The Community Link Forum are an important element in making the HSP successful
- The CLF mission is clear and appropriate
  - Level, accessibility and quality of services
  - Meeting local needs
  - Community cohesion
  - Engagement and influence
- Not always easy, community engagement and empowerment a two-way process, dialogue and discussion essential to effective decision making and allocation and targeting of limited resources

# Issues to think about

- Neighbourhood Renewal Fund comes to end in March 2008, the new fund the Area Based Grant c Development is closely linked to the delivery of the Sustainable Community Strategy, the Local Area Agreement and the associated targets. Brings together previously separate funding streams. Total resources available for 2008-2009 are slightly less than for 2007-2008.
- HSP, under the leadership of the Council, will be managing the transition during the next year, minimise disruption while signalling change. A changing community leads to changing priorities and therefore shifts in resources, looking to continue the move from funding activities ('projects' and 'posts') to funding 'outcomes' related to achieving the agreed priorities



An effective community dialogue is essential for the debate

